

Quarterly Financial Report

For the period ending
30 June 2015

IDRC

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Management’s discussion and analysis

Introduction

This Management’s Discussion and Analysis (MD&A) provides a narrative outlining the financial results and corporate updates of the International Development Research Centre (the Centre) for the first quarter ended 30 June 2015. This report was prepared as required under section 131.1 of the *Financial Administration Act* and is in compliance with the *Standard on Quarterly Financial Reports for Crown Corporations* issued by the Treasury Board of Canada.

The financial information contained herein, as well as the unaudited condensed interim financial statements, were prepared in accordance with the recognition and measurement standards applicable under International Financial Reporting Standards (IFRS). All monetary amounts are in Canadian dollars. The Centre recommends that this report be read in conjunction with the unaudited condensed interim financial statements (beginning on page 11). Disclosures and information presented in the *Annual Report 2014-2015* apply to the current quarter unless otherwise indicated.

Performance

Figure 1: FINANCIAL HIGHLIGHTS
(for the three months ended 30 June)

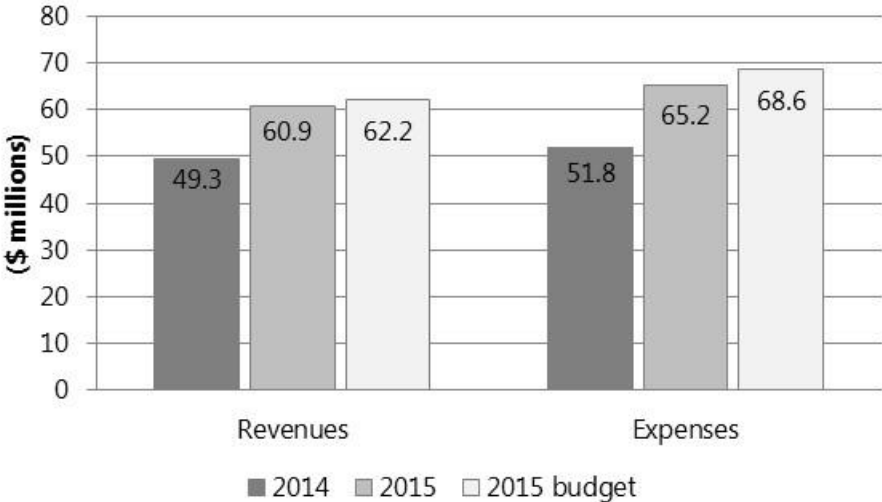


TABLE 1: FINANCIAL HIGHLIGHTS

(\$000)	For the three months ended 30 June		Year-over-year % change	Budget 2015-2016
	Actual 2014	Actual 2015		
Revenues	10 579	22 370	111.5%	73 727
Expenses	51 773	65 211	26.0%	258 060
Cost of operations	(41 194)	(42 841)	(4.0%)	(184 333)
Parliamentary appropriation	38 753	38 500	(0.7%)	183 478
Net results of operations	(2 441)	(4 341)	(77.8%)	(855)

Consolidated overview

Revenues

TABLE 2: REVENUES

(\$000)	For the quarter ended 30 June				Budget 2015-2016
	2014	2015		Year-over-year % change	
	Actual	Budget	Actual		
Parliamentary appropriation	38 753	38 500	38 500	(0.7%)	183 478
Donor contributions	10 453	23 568	22 286	113.2%	73 223
Investment and other income	126	132	84	(33.3%)	504
Total revenues	49 332	62 200	60 870	23.4%	257 205

The Centre's revenues include the Parliamentary appropriation, donor contributions and other sources (that include investment returns and other miscellaneous income).

During the three months ended 30 June 2015, the total **Parliamentary appropriation** received decreased slightly by 0.7% to \$38.5 million from \$38.8 million for the same period in 2014-2015 (see Table 2). The Centre's **recurring** portion of the Parliamentary appropriation for the three months ended 30 June decreased by \$2.6 million (8.9%) compared to the same period last year. The decrease is due to seasonal variations in funding needs that guide the amount of appropriation drawn down. The increase of \$2.3 million (23.5%) in the actual year-to-date **non-recurring** Parliamentary appropriation relates to payments to the Development Innovation Fund (DIF).

TABLE 3: PARLIAMENTARY APPROPRIATION

(\$000)	For the three months ended 30 June			Budget 2015-2016
	Actual 2014	Actual 2015	Year-over- year % change	
Recurring portion	28 904	26 334	(8.9%)	136 006
Non-recurring portion	9 849	12 166	23.5%	47 472
Appropriation received	38 753	38 500	(0.7%)	183 478
Appropriation recognized	38 753	38 500	(0.7%)	183 478
Appropriation to drawdown	149 271	144 978	(2.9%)	-

Table 4 shows how the Parliamentary appropriation was used during the period ending 30 June 2015.

TABLE 4: USE OF THE PARLIAMENTARY APPROPRIATION

(\$000)	For the three months ended 30 June		Budget 2015-2016
	Actual 2014	Actual 2015	
Total expenses	51 773	65 211	258 060
Minus:			
Donor-funded expenses	10 453	22 286	73 223
Replenishment of financial reserve	41 320	42 925	184 838
Used for purchase of property, equipment and intangibles	-	-	-
	(31)	(404)	1 229
Total funding requirement	41 289	42 521	186 067
Parliamentary appropriation	38 753	38 500	183 478
Unused (shortfall) appropriation	(2 536)	(4 021)	(2 588)

For the period ended 30 June 2015, the total funding requirement exceeded the Parliamentary appropriation by \$4.0 million due to timing differences between receipt and expenses. The July drawdown request took into consideration the need to compensate for this quarter's shortfall. The projected \$2.6 million shortfall for financial year 2015-2016 in Table 4 will be funded by the 31 March 2015 unrestricted equity (see Table 8).

In the first quarter, **donor contribution revenues** increased 113.2% year-over-year (see Table 2) from \$10.5 million to \$22.3 million in the same period in 2014-2015. Donor contributions, received in advance, are recognized as revenue when the related expenses are incurred (see explanation of the variance in the Expenses section below). During the quarter, donor contribution revenues are close to target with a variance of \$1.3 million, which is primarily caused by delayed disbursements on a few large multi-year programs.

Expenses

Expenses are tracked under two main headings: development research programming and corporate and administrative services.

TABLE 5: EXPENSES

(\$000)	For the three months ended 30 June				Budget 2015-2016
	2014	2015		Year-over- year % change	
	Actual	Budget	Actual		
Development research programming					
Research projects funded by Parliamentary appropriation	27 954	31 908	30 632	9.6%	131 355
Research projects funded by donor contributions	8 417	20 249	19 198	128.1%	61 193
Enhancing research capabilities	8 498	9 409	8 223	(3.2%)	37 733
Research complements	2 049	2 002	2 104	2.7%	8 026
	46 918	63 568	60 157	28.2%	238 307
Corporate and administrative services	4 855	4 995	5 054	4.1%	19 753
Total expenses	51 773	68 563	65 211	26.0%	258 060

Research project expenses funded by Parliamentary appropriation are lower than targeted for the three months and higher than actuals for the same period last year. The year-over-year increase is directly attributable to Development Innovation Fund (DIF) expenses (see Table 6).

TABLE 6: RESEARCH PROJECTS FUNDED BY PARLIAMENTARY APPROPRIATION

	For the three months ended 30 June			Year-over- year % change	Budget 2015-2016
	2014	2015			
	Actual	Budget	Actual		
Research projects	19 724	19 380	19 284	(2.2%)	87 484
Development Innovation Fund	8 230	12 528	11 348	37.9%	43 871
Total funded by Parliamentary appropriation	27 954	31 908	30 632	9.6%	131 355

Table 6 expands further on the research projects funded by the Parliamentary appropriation line in Table 5. The research projects budget variance is within an acceptable range given the factors affecting budgeting. Remittances for the DIF are lower than budgeted by \$1.2 million.

Actual expenses on research projects funded by donor contributions are lower than budgeted due to delayed payments on a few large multi-year programs and delays in the signature of a multiyear agreement. It is expected that this gap will be reduced by the end of the year. The year-over-year increase for the quarter was anticipated and is reflected in this year's budget, which is higher than the 2014-2015 actuals.

There is a year-over-year decline for the three months ending 30 June 2015 compared to the same period last year in **expenses for enhancing research capabilities**. This decrease in actuals and lower expenses compared to budget is mainly the result of less travel and fewer professional services than originally planned. Further savings are a result of lower salary and benefit expenses due to temporary vacancies and staffing controls.

Research complements for the period ended 30 June 2015 increased by 2.7% (see Table 5) compared to the previous year. This increase, as well as the small variance in actuals against the year-to-date budget, is related to the timing of ongoing activities.

Actual expenses in **corporate and administrative services** in the first quarter ended 30 June 2015 increased slightly as compared to 2014-2015. The cumulative variance against the budget is minimal 1.2% (see Table 5).

Financial position

TABLE 7: SUMMARY OF ASSETS AND LIABILITIES

(\$000)	June 2015	March 2015	% change
Current assets	51 452	75 547	(31.9%)
Non-current assets	9 439	9 518	(0.8%)
Total assets	60 891	85 065	(28.4%)
Current liabilities	39 049	57 036	(31.5%)
Non-current liabilities	5 658	7 504	(24.6%)
Total liabilities	44 707	64 540	(30.7%)

Total **assets** at 30 June 2015 decreased by 28.4% (from \$85.1 million to \$60.9 million) as compared to 31 March 2015. The decrease in current assets is mostly in cash resulting from the use of donor contributions and a reduction of the unrestricted equity (see Summary of Cash Flows in Table 9). This type of asset reduction is normal for the first quarter of the year.

Total **liabilities** decreased by \$19.8 million (or 30.7%) compared to 31 March 2015, representing a decrease in deferred revenue liability for projects and programs funded from donor contributions.

TABLE 8: EQUITY

(\$000)	For the three months ended 30 June			Year-over-year % change	Budget 2015-2016
	2014	2015			
	Actual	Budget	Actual		
Unrestricted	(2 078)	(2 439)	(36)	(98.3%)	363
Internally restricted	1 114	1 123	1 122	0.7%	1 118
Net investments in capital assets	10 573	9 597	9 439	(10.7%)	9 226
Reserved	4 549	5 881	5 659	24.4%	4 580
Total equity	14 158	14 162	16 184	14.3%	15 287

The **internally restricted** equity for special programs and operational initiatives is nearly the same as it was at the beginning of the financial year. As indicated in the *2014-2015 Annual Report*, the internally restricted equity is entirely dedicated to the funding of the John G. Bene Fellowship Award in Social Forestry, in perpetuity.

The \$9.4 million **net investment in capital assets** segregates the portion of the equity representing the Centre's net investments in capital assets. That portion of the accumulated surplus funds the future amortization and depreciation expenses for capital assets. Its asset counterpart is not cash but matches the value of property, equipment, and intangible assets as stated in the statement of financial position.

The **reserved** equity at 30 June 2015 is 24.4% higher than at the close of the first quarter in 2014-2015. The reserved equity sets aside 3% of the recurring portion of the annual Parliamentary appropriation to buffer fluctuations in program spending beyond budgeted levels. At this time, the reserve also includes \$1.6 million for the Enterprise Resources Planning (ERP) replacement initiative and the replacement of the website software platform.

The **unrestricted** equity represents the residual balance of total equity after allotments to internally restricted and reserved equity. This balance reflects timing variances, both in project expenses and Parliamentary revenues (see Table 4).

Cash flows

TABLE 9: SUMMARY OF CASH FLOWS

(\$000)	For the quarter ended 30 June		Year-over-year change
	Actual 2014	Actual 2015	
Net results of operations	(2 441)	(4 341)	(1 900)
Changes in items other than cash and cash equivalents	(12 731)	(15 884)	(3 153)
Cash flows used in operating activities	(15 172)	(20 225)	(5 053)
Purchase of investments	(9 938)	(9 960)	(22)
Maturity of investments	4 953	9 958	5 005
Other	(305)	(404)	(99)
Cash flows from used in investing activities	(5 290)	(406)	4 884
Decrease in cash and cash equivalents	(20 462)	(20 631)	(169)
Cash and cash equivalents, beginning of period	43 364	49 613	6 249
Cash and cash equivalents, end of period	22 902	28 982	6 080

For the three months ended 30 June 2015, **operating activities** reduced cash and cash equivalents by \$20.2 million. This decrease in liquidities reflects a first quarter a reduction in accounts payable and accrued liabilities which is typical at this time of the year, as well as lower deferred revenue and accounts receivables.

The cash flows from **investing activities** for the three months ending 30 June 2015 decreased slightly because the purchase of investments and the maturity of investments are almost equal. This can be seen on the Condensed Interim Statement of Cash Flows on page 15. It should be noted that the bulk of the cash and investments held at 30 June are offset by the deferred revenue that represents unspent donor contributions.

Corporate developments

During the first quarter, Shainoor Khoja of Canada and Uri Rosenthal of the Netherlands, were appointed to the Board to serve as IDRC governors for three-year terms.

Risk management

There have not been any material changes in the risks to organizational performance as reported in the "Management's Discussion and Analysis" section in the *Annual Report 2014-2015*.

Outlook

The remaining aspects of the context in which the Centre operates remain the same as detailed in the *Annual Report 2014-2015*.

Unaudited condensed interim financial statements

Statement of management responsibility

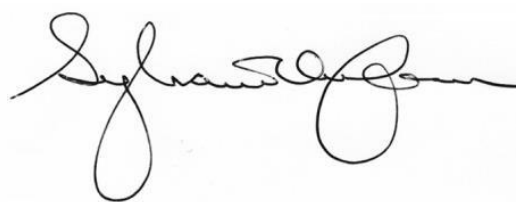
Management is responsible for the preparation and fair presentation of these condensed quarterly financial statements, which, we confirm, have been prepared in accordance with the International Accounting Standard 34 (*Interim Financial Reporting*) and the *Standard on Quarterly Financial Reports for Crown Corporations* issued by the Treasury Board of Canada.

Management has implemented internal controls that aim to keep condensed quarterly financial statements free from material misstatements. Management is also responsible for ensuring that all other information in the condensed quarterly financial report for the period ending 30 June 2015 is consistent, where appropriate, with the condensed quarterly financial statements that follow.

Based on our knowledge, these unaudited condensed quarterly financial statements present fairly, in all material respects, the financial position, results of operations, and cash flows of the Centre, as at the date of, and for the periods presented in, the condensed quarterly financial statements.



Jean Lebel, PhD
President



Sylvain Dufour, Eng., CPA, CMA, MSc
Vice-President, Resources, and CFO

Ottawa, Canada
5 August 2015

Condensed Interim Statement of Financial Position

(unaudited)

(in thousands of Canadian dollars)

as at

	<u>30 June 2015</u>	<u>31 March 2015</u>
Assets		
Current		
Cash and cash equivalents	28 982	49 613
Investments	10 969	10 968
Accounts receivable and prepaid expenses	11 501	14 966
	<u>51 452</u>	<u>75 547</u>
Non-current		
Property and equipment	6 823	6 855
Intangible assets	2 616	2 663
	<u>60 891</u>	<u>85 065</u>
Liabilities		
Current		
Accounts payable and accrued liabilities	13 857	25 315
Deferred revenue (Note 5)	25 192	31 721
	<u>39 049</u>	<u>57 036</u>
Non-current		
Deferred revenue (Note 5)	1 633	3 381
Employee benefits	4 025	4 123
	<u>44 707</u>	<u>64 540</u>
Equity		
Unrestricted	(36)	4 114
Internally restricted	1 122	1 123
Net investments in capital assets	9 439	9 518
Reserved	5 659	5 770
	<u>16 184</u>	<u>20 525</u>
	<u>60 891</u>	<u>85 065</u>

Commitments (Note 8)

Contingencies (Note 9)

The accompanying notes form an integral part of these condensed interim financial statements.

Condensed Interim Statement of Comprehensive Income

(unaudited)

(in thousands of Canadian dollars)
for the three months ended 30 June

	<u>2015</u>	<u>2014</u>
Revenues		
Donor contributions (Note 6)	22 286	10 453
Investment and other income	84	126
	<u>22 370</u>	<u>10 579</u>
Expenses		
Development research programming (Note 10)		
Research projects funded by Parliamentary appropriation	30 632	27 954
Research projects funded by donor contributions	19 198	8 417
Enhancing research capabilities	8 223	8 498
Research complements	2 104	2 049
	<u>60 157</u>	<u>46 918</u>
Corporate and administrative services (Note 10)		
Corporate services	4 267	4 001
Regional office administration	787	854
	<u>5 054</u>	<u>4 855</u>
Total expenses	<u>65 211</u>	<u>51 773</u>
Cost of operations before Parliamentary appropriation	(42 841)	(41 194)
Parliamentary appropriation (Note 7)	<u>38 500</u>	<u>38 753</u>
Net results of operations	<u>(4 341)</u>	<u>(2 441)</u>

The accompanying notes form an integral part of these condensed interim financial statements.

Condensed Interim Statement of Changes in Equity

(unaudited)

(in thousands of Canadian dollars)
for the three months ended 30 June

	2015	2014
Unrestricted equity		
Beginning of period	4 114	214
Net results of operations	(4 341)	(2 441)
Transfers from other classes of equity	191	149
Balance end of period	(36)	(2 078)
Internally restricted equity		
Beginning of period	1 123	1 117
Net decrease	(1)	(3)
Balance end of period	1 122	1 114
Net investments in capital assets		
Beginning of period	9 518	10 688
Net decrease	(79)	(115)
Balance end of period	9 439	10 573
Reserved equity		
Beginning of period	5 770	4 580
Net decrease	(111)	(31)
Balance end of period	5 659	4 549
Equity, end of period	16 184	14 158

The accompanying notes form an integral part of these condensed interim financial statements.

Condensed Interim Statement of Cash Flows

(unaudited)

(in thousands of Canadian dollars)
for the three months ended 30 June

	<u>2015</u>	<u>2014</u>
Operating activities		
Net results of operations	(4 341)	(2 441)
Items not affecting cash		
Amortization and depreciation of property and equipment and intangible assets	483	420
Amortization of bond premium	1	—
Employee benefits	(98)	(73)
	<u>386</u>	<u>347</u>
Change in non-cash operating items		
Accounts receivable and prepaid expenses	3 465	(8 752)
Accounts payable and accrued liabilities	(11 458)	(7 543)
Deferred revenue	(8 277)	3 217
	<u>(16 270)</u>	<u>(13 078)</u>
Cash flows used in operating activities	<u>(20 225)</u>	<u>(15 172)</u>
Investing activities		
Purchase of investments	(9 960)	(9 938)
Maturity of investments	9 958	4 953
Acquisition of property and equipment and intangible assets	(404)	(305)
Cash flows used in investing activities	<u>(406)</u>	<u>(5 290)</u>
Decrease in cash and cash equivalents	(20 631)	(20 462)
Cash and cash equivalents, beginning of period	<u>49 613</u>	<u>43 364</u>
Cash and cash equivalents, end of period	<u><u>28 982</u></u>	<u><u>22 902</u></u>
Composition of cash and cash equivalents		
Cash	28 982	21 404
Cash equivalents	—	1 498
	<u><u>28 982</u></u>	<u><u>22 902</u></u>

The accompanying notes form an integral part of these condensed interim financial statements.

Notes to the Condensed Interim Financial Statements

(unaudited)

For the period ended 30 June 2015

(in thousands of Canadian dollars unless otherwise stated)

1. Corporate information

The International Development Research Centre (the Centre), a Canadian Crown corporation without share capital, was established in 1970 by the Parliament of Canada through the *International Development Research Centre Act*. The Centre is a registered charity and is exempt under section 149 of the *Income Tax Act* from the payment of income tax.

2. Authority and objective

The Centre is funded primarily through an annual appropriation received from the Parliament of Canada. In accordance with section 85(1.1) of the *Financial Administration Act*, the Centre is exempt from Divisions I to IV of Part X of the Act, except for sections 89.8 to 89.92, subsection 105(2) and sections 113.1, 119, 131 to 148 and 154.01.

The objective of the Centre is to initiate, encourage, support, and conduct research into the problems of the developing regions of the world and into the means for applying and adapting scientific, technical, and other knowledge to the economic and social advancement of those regions.

3. Basis of preparation

The condensed interim financial statements are presented in Canadian dollars and all values are rounded to the nearest thousand except when otherwise indicated.

These condensed interim financial statements have been prepared in accordance with the International Accounting Standard 34 *Interim financial reporting* based on recognition and measurement standards applicable under International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB) and the *Standard on Quarterly Financial Reports for Crown Corporations* as issued by the Treasury Board of Canada. These statements have not been audited or reviewed by the Centre's external auditors.

The condensed interim financial statements were prepared on the basis of historical cost unless otherwise indicated and do not include all the information and disclosures required for full annual financial statements. The accounting policies adopted in the preparation of the condensed interim financial statements are consistent with those followed in the preparation of the Centre's annual financial statements as at 31 March 2015. The present interim statements should be read in conjunction with the Centre's audited financial statements as at 31 March 2015.

The Centre's operations consist of building the capacity for self-reliance in research in the developing regions of the world. It receives most of its funding from the Parliament of Canada. Parliamentary revenue is recognized when it is received or receivable, whereas donor contributions are recognized when expended for their intended purpose. The Centre's operations are seasonal. Most of the development research programming expenses are driven by several different cycles (academic, climatic and agricultural) and tend not to be evenly distributed during the year.

4. New and revised accounting standards

A number of new amendments and improvements were issued by the International Accounting Standards Board (IASB) effective for financial reporting periods commencing on or after 1 January 2015. These amendments and improvements were not relevant to the Centre's annual period that began on 1 April 2015.

5. Deferred revenue

Deferred revenue includes the unspent portion of funds received or receivable on donor contribution activities.

	<u>30 June 2015</u>	<u>31 March 2015</u>
Donor contribution funding for development research programs		
Current	25 192	31 721
Non-current	1 633	3 381
	<u>26 825</u>	<u>35 102</u>

6. Donor contributions

Donor contribution funding for development research programs relates specifically to research projects conducted or managed by the Centre on behalf of other organizations. A breakdown of the revenue and expense recognition for donor contributions is provided below.

	<u>30 June 2015</u>	<u>30 June 2014</u>
Department for International Development (UK)	12 521	3 312
The William and Flora Hewlett Foundation	3 643	1 081
Department of Foreign Affairs, Trade and Development	2 680	4 506
Australian Centre for International Agricultural Research	1 374	47
The World Bank	763	—
Norwegian Agency for Development Cooperation	538	286
Bill & Melinda Gates Foundation	504	1 049
Other donor agencies	263	172
	<u>22 286</u>	<u>10 453</u>

7. Parliamentary appropriation

	<u>30 June 2015</u>	<u>30 June 2014</u>
Annual Parliamentary appropriation	183 500	188 020
Appropriation recognized in the statement of comprehensive income	(38 500)	(38 753)
Appropriation available for future drawdown	<u>145 000</u>	<u>149 267</u>

8. Commitments

a. Research project-related

The Centre is committed to making payments of up to \$297.9 million (31 March 2015: \$315.3 million) during the next five years, subject to funds being provided by Parliament or donors and to compliance by recipients with the terms and conditions of their grant agreements. Of this amount, \$166.1 million (31 March 2015: \$182.0 million) is expected to be funded from future Parliamentary appropriations and the balance of \$131.8 million (31 March 2015: \$133.3 million) from donor contribution agreements.

	<u>30 June 2015</u>	<u>31 March 2015</u>
Within one year	150 456	162 210
After one year, but not more than five	147 455	153 136
Total future payments	<u>297 911</u>	<u>315 346</u>

b. Other

The Centre has entered into various agreements for leases of office premises and contractual obligations for goods and services in Canada and abroad. Agreements expire at different dates up to 2022. Future payments related to these commitments as at 30 June 2015 are as follows:

	<u>30 June 2015</u>	<u>31 March 2015</u>
Within one year	8 724	9 019
After one year, but not more than five	31 746	32 021
More than five years	18 588	20 511
Total future payments	<u><u>59 058</u></u>	<u><u>61 551</u></u>

9. Contingencies

Various claims have been asserted or instituted against the Centre. Based on the advice of legal counsel, management does not expect the outcome of any of these proceedings to have a material effect on the statement of financial position or on the statement of comprehensive income.

10. Schedule of expenses

	<u>30 June 2015</u>	<u>30 June 2014</u>
Development research programming		
Contributions to research projects	48 907	34 915
Core salaries and benefits	6 168	6 464
Co-funded project salaries and benefits ^a	1 257	1 310
Accommodations	1 050	1 116
Travel	750	880
Professional services	565	863
Meetings and conferences	372	326
Amortization and depreciation	319	277
Co-funded project expenses ^a	370	386
Other	399	381
	<u>60 157</u>	<u>46 918</u>
Corporate and administrative services		
Salaries and benefits	3 086	3 300
Accommodations	607	601
Office supplies and expenses	256	294
Furniture, equipment, and maintenance	250	108
Amortization and depreciation	164	143
Professional services	123	81
Travel	75	66
Other	493	262
	<u>5 054</u>	<u>4 855</u>
Total expenses	<u><u>65 211</u></u>	<u><u>51 773</u></u>

^aIncludes all costs directly related to the development of research capabilities in co-funded projects and programs. These represent total expenses for the quarter of \$1 627 (30 June 2014: \$1 696).

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